Leadership Skills Development

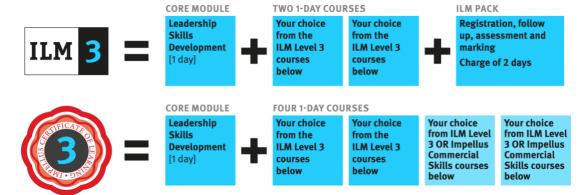


AN IMPELLUS LEADERSHIP AND MANAGEMENT COURSE

The course investigates the individual's natural leadership style and the impact this can have on their team. Delegates examine the difference between leadership and management and the importance of a balanced approach. They will discover the importance of vision, learn more about motivation and communicating more effectively.

For all dates and venues, see here or call 0800 619 1230

This course can be taken individually or as the core module that can lead to an ILM Level 3 Award in Leadership and Management. It can also be taken as the core module for an Impellus Certificate of Learning at Level 3.



Optional *ILM* **courses:** Coaching Skills for Managers, Delegation and Time Efficiency, Developing Winning Teams, Effective Communication Skills, Managing and Appraising Performance, Managing Change and Innovation.

Optional *Commercial Skills* **courses:** Finance for non-financial Professionals, Key Account Management, Negotiation Skills & Techniques, Presentation Skills & Techniques.

ONLINE TRAINING SCHEDULE

9:30 – 9:45 Welcome, overview and introduction to the programme

9:45 - 11:15 (inc. mini break)

- Understanding the context of leadership and management
- Striking the right balance are you leading your team?
- Values, beliefs and behaviours are you aligned?
- The importance of dealing with poor performance

The opening session of the day will allow delegates to define leadership and management and consider whether they have the balance right to effectively lead the team. Delegates will begin to consider whether they are creating the right environment to achieve results.

11:15 - 11:30 Break

11:30 - 13:00 (inc. mini break)

- Relating Herzberg's theories of motivation to your workplace and people
- Understanding leadership style and the importance of flexibility

Analysing your effectiveness and impact

During this session delegates will explore the facets of human motivation and how to get the best out of their teams. They will also analyse their natural leadership style and consider its potential impact in a range of situations.

13:00 - 14:00 Lunch

14:00 – 15:15 (inc. mini break)

- Clarity of communication understanding how others may interpret our message
- Influencing communication based on desired outcome
- Generating buy-in and commitment
- 'Communicating by example' to avoid ambiguity

In this session delegates will examine how they can improve their communication skills to deliver the messages they intend with clarity and influence the behaviour of others. Delegates then explore how mixed messages within organisations can lead to confusion and undesirable results.

15:15 – 15:30 Break

15:30 - 16:00

- Lead by example live your values
- Bringing it all together and action planning

The final part of the day gives delegates time for reflection on their leadership style and how they want to be perceived. They get to draw up their individual action plans.

16:00 – 16:30 Optional Q&A. Questions taken live or by email for answering later

IN-PERSON TRAINING SCHEDULE

9:00 - 9:30 Delegate registration, refreshments, networking opportunity 9:30 - 9:50 Welcome, overview and introduction to the programme • Understanding the context of leadership and • Values, beliefs and behaviours – are you aligned? 9:50 - 11:15management • The importance of dealing with poor performance • Striking the right balance – are you leading your The opening session of the day will allow delegates to define leadership and management and consider whether they have the balance right to effectively lead the team. Delegates will begin to consider whether they are creating the right environment to achieve results. 11:15 - 11:30 Break and networking opportunity 11:30 - 13:00 • Relating Herzberg's theories of motivation to your Analysing your effectiveness and impact workplace and people • Understanding leadership style and the importance of flexibility During this session delegates will explore the facets of human motivation and how to get the best out of their teams. They will also analyse their natural leadership style and consider its potential impact in a range of situations. 13:00 - 14:00 Lunch 14:00 - 15:15 Clarity of communication – understanding how Generating buy-in and commitment others may interpret our message 'Communicating by example' to avoid ambiguity Influencing communication based on desired outcome In this session delegates will examine how they can improve their communication skills to deliver the messages they intend with clarity and influence the behaviour of others. Delegates then explore how mixed messages within organisations can lead to confusion and undesirable results. 15:15 - 15:30 Break and networking opportunity • Being a role model – live your values • Bringing it all together and action planning 15:30 - 16:30 • The leadership challenge The final part of the day gives delegates time for reflection of their leadership style and how they want to be perceived. The session also involves a leadership challenge which highlights learning from the day – it shows what delegates really do when there's a challenge to complete! The day concludes with everybody back together to draw up their individual action plans.

All Impellus courses are designed to be enjoyable and highly informative. Delegates are given a welcoming and comfortable environment in which to reflect, challenge and learn. The focus is on being able to bring new skills and thinking back into the workplace.